

# Finance & Property Advisory Board

9 January 2013

## Capital Plan Review 2012/13

### Annexes 1 - 4

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**Corporate Performance Plan 2012/2015 - Key Priorities & Improvement Actions****1(Key) Continued delivery of priority services and a financially viable Council**

- 1a Improving efficiency and resilience of services.
- 1b Achieving more cost effective customer contacts.
- 1c Reducing overheads.
- 1d Reducing management/staff costs.
- 1e Realising capital receipts from surplus Council assets.
- 1f Reducing the cost of procured services.
- 1g Increasing usage levels at, and revenue from, our leisure facilities.
- 1h Providing more services via the voluntary sector and new sources.
- 1i Identifying new sources of external funding to support capital schemes.
- 1j Developing/sustaining revenue income.

**2(Key) A clean, smart, well maintained and sustainable Borough**

- 2a Recycling more household waste.
- 2b Reducing littering in the borough.
- 2c More effective law enforcement.
- 2d Further working with our communities.
- 2e Better management of parking.
- 2f Improving the condition and appearance of Council car parks and adjacent landscaped areas.
- 2g Improving public open spaces and enabling everyone to enjoy them in safety.
- 2h Improving the appearance and quality of the Council's leisure facilities, other property and land holdings.
- 2i Improving the appearance of high profile waterways.
- 2j Reducing energy consumption across the Council's own estate.
- 2k Recycling more of the Council's own waste.

## Corporate Performance Plan 2012/2015 - Key Priorities & Improvement Actions

### 3(Key) Healthy living opportunities and community well-being

- 3a Encouraging physical activity and exercise, and reducing obesity.
- 3b Reducing substance misuse.
- 3c Promoting health awareness in workplaces and communities.
- 3d Improving mental health.
- 3e Encouraging healthy eating.
- 3f Reducing risks to health and safety at work.
- 3g Reducing health inequalities.
- 3h Reducing environmental pollution.

### 4(Key) Children and young people who are safe, involved and able to access positive activities

- 4a Involving schools and young people in celebrations for the Olympic Games and Queen's Diamond Jubilee.
- 4b Giving young people more opportunities to influence decisions.
- 4c Improving access to holiday activity programmes to meet identified needs.
- 4d Encouraging more young people to attend dry side coaching courses at our leisure centres.
- 4e Further improving local play and leisure facilities.
- 4f Developing opportunities for young people across the borough in partnership with Kent County Council.
- 4g Introducing new educational programmes and facilities.
- 4h Improving housing for young people.

**Corporate Performance Plan 2012/2015 - Key Priorities & Improvement Actions****5(Key) Low levels of crime, anti-social behaviour and fear of crime**

## 5a Reducing anti-social behaviour (ASB):

- Reducing the number of incidents of ASB reported to the police.
- Reducing the number of persistent/repeat ASB offenders.

## 5b Reducing domestic abuse:

- Reducing the number of repeat victims of domestic abuse.
- Reducing the number of domestic abuse incidents reported to the police.
- Ensuring victims of domestic abuse who need help know how and where to access support.
- Increasing the number of domestic abuse referrals to support services, including MARAC (the monthly Multi- Agency Risk Assessment Conference).

## 5c Reducing substance misuse:

- Reducing the number of possible drug offences reported to the police.
- Reducing residents' concern about drunk or rowdy people in their area.

**6(Key) A continuing supply of homes, including affordable housing to buy and rent, and prevention of homelessness**

6a Allocating land for new employment and housing development.

6b Providing affordable housing for low income households.

6c Reducing the shortfall in Gypsy and Traveller pitches.

6d Making better use of existing affordable housing.

6e Tackling homelessness.

6f Securing good sources of good quality affordable private rented accommodation.

6g Meeting the accommodation needs of vulnerable people.

6h Improving housing for young people.

6i Improving the energy efficiency of homes in the borough.

6j Making it easier for people to apply for benefits.

## Corporate Performance Plan 2012/2015 - Key Priorities & Improvement Actions

7(Key) Sustainable regeneration of Tonbridge town centre and economic development in communities across the Borough .

- 7a Allocating land for new employment and housing development.
- 7b Encouraging new investment and development in Tonbridge town centre.
- 7c Improving the street scene.
- 7d Improving the vitality of local commercial centres.
- 7e Supporting smaller and local businesses in the borough.
- 7f Improving the fabric of Tonbridge town centre.
- 7g Improving local road and rail infrastructure.

### Corporate Aims and Priorities 2011/12

	Overall aim(s)	Ref	Improvement Priority	Period	
1	<b>Corporate affairs and planning</b>				
	To continuously improve our services in terms of value for money.	Improving efficiency	1a	Improve the efficiency of the Council's services in the context of changes in the economic climate and the Government's 3% efficiency saving target for Local Government. (2.5% per year for 2005/08)	2005/10
		Our approach to buying	1b	Achieve best value through robust procurement.	2009/11
		Meeting the challenges of the recession	<b>1c (Key)</b>	<b>Manage the Council's financial resources and performance to meet the challenges of the national budget strategy and its impact on public finances.</b>	<b>2010/11</b>
2	<b>Public access and involvement</b>				
	To improve the public's access to, and influence over, services provided by the Council and the Council's role in representing the public.	Customer Services Strategy and customer care	2a	Improve how we manage customer contacts and customer care.	2006/11
		Responding to complaints from the public	2b	Respond better to complaints from the public.	2003/11
		Electronic service delivery (www.tmbc.gov.uk)	2c	Increase the availability of electronic information and transactions to help make local services more accessible, convenient, responsive and seamless.	2000/11
		Improving Services through research based on consultation	2d	Improve, cost effectively, the public's influence over services provided by the Council and by other organisations.	2005/11
		Diversity	2e	Ensure the Council meets its obligations fully in respect of its diverse communities.	2003/11
			2f	Improve access to Council services and facilities in accordance with Disability Discrimination Act (DDA) requirements.	2004/11
3	<b>Planning and development</b>				
	To protect and enhance the built and natural environment.	Local Development Framework	3a	Progress preparation of the Local Development Framework.	2003/11
		Tonbridge town centre	<b>3b (Key)</b>	<b>Promote and support the sustainable regeneration and economic development of Tonbridge town centre.</b>	<b>2004/11</b>
		Development control	3c	Improve the speed of determining planning applications.	2003/11
		Public access to the planning process	3d	Improve public access to the planning process.	2003/11
		Community and leisure facilities	3e	Encourage developer contributions in support of community leisure facilities.	2003/11

### Corporate Aims and Priorities 2011/12

	Overall aim(s)	Ref	Improvement Priority	Period	
4	<b>Transport and land drainage</b>				
	To provide good parking management.	Parking	4a	Improve local parking to meet the needs of drivers such as residents, businesses, shoppers and visitors.	2004/11
	To achieve better management of local land drainage.	Land drainage	4b	Reduce the risk of flooding of residential and commercial premises.	2008/11
	To promote improvements in transportation.	Traffic and transportation	4c	Improve the efficiency and sustainability of transportation at key locations.	2005/11
			4d	Improve access to and parking at West Malling station.	2003/11
5	<b>Housing</b>				
	To improve the availability and quality of housing for those most in need.	Providing affordable housing and tackling homelessness	<b>5a (Key)</b>	<b>Secure a continuing supply of affordable housing across all tenures and work to prevent homelessness.</b>	<b>2004/11</b>
		Private sector renewal and energy efficiency	5b	Improve sub-standard housing and the energy efficiency of existing and new housing provision.	2004/11
		Assisting vulnerable households	5c	Improve support and assistance to vulnerable, elderly and disabled households to enable independent living.	2003/11
6	<b>Housing – benefit payments</b>				
	To provide financial assistance through the timely and accurate processing of claims for Housing and Council Tax benefit.	Housing and Council Tax benefit	6a	Achieve high performance in both accuracy of calculating benefit due and speed of processing.	2003/11
7	<b>Leisure, arts and young people</b>				
	To develop leisure and arts services for local people and visitors.	Access for everyone	7a	Enable the whole community, including those most in need, to more fully enjoy leisure and cultural activities.	2001/11
		Involving the community	7b	Increase community involvement in the delivery and design of leisure services.	2004/11
	To involve, safeguard and meet the needs of children and young people.	Cost effective operation	7c	Improve the quality and sustainability of the Council's leisure facilities and services.	2004/11
		Safety and security at our leisure facilities	7d	Improve security/health and safety at leisure facilities.	2003/11
		Outdoor leisure	7e	Improve public access to the countryside and public open spaces across the borough.	2004/11
			7f	Enhance the landscape of, and improve public access to, the Medway valley countryside.	2006/11
	Young people	<b>7g (Key)</b>	<b>Involve, safeguard and meet the needs of children and young people.</b>	<b>2003/11</b>	

### Corporate Aims and Priorities 2011/12

	Overall aim(s)	Ref	Improvement Priority	Period
8	<b>Street scene and open space environment</b>			
	To protect and enhance the built and natural environment.	Our approach	<b>8a (Key) Achieve a cleaner, smarter and better maintained street scene and open space environment.</b>	2003/11
		Amenity and appearance of locations	8b Enhance the amenity and appearance of locations borough-wide.	2006/10
9	<b>Recycling and waste collection</b>			
	To protect and enhance the built and natural environment.	Our recycling and waste services	9a Recycle a larger proportion of household waste.	1999/2011
10	<b>Community safety</b>			
	To deliver, with others, benefits beyond those possible from the Council's resources. To reduce crime and disorder and the fear of crime. To promote and improve public safety.	Tackling crime and anti-social behaviour	<b>10a (Key) Work with partners to increase community safety by tackling:</b>	<b>2009/10</b>
			▶ <b>Acquisitive crime</b>	
			▶ <b>Anti-social behaviour</b>	
			▶ <b>Perception of crime</b>	
			▶ <b>Substance misuse</b>	
		▶ <b>Violent crime.</b>		
		Fear of crime	10b Reduce the fear of crime.	2003/10
		Young people	10c Increase activity programmes for young people in areas of highest social deprivation.	2004/10
		Moving forward	<b>10d (Key) Work with partners to reduce crime, anti-social behaviour and the fear of crime.</b>	<b>2005/11</b>
11	<b>Public and environmental health</b>			
	To deliver, with others, benefits beyond those possible from the Council's resources.	Our overall approach	<b>11a (Key) Work with partners to promote, encourage and provide opportunities for healthy living.</b>	<b>2004/11</b>
		Reducing health inequalities	11b Work with other agencies to improve people's health in the poorest areas of our borough.	2003/10
	To protect and improve public health.	Health and safety in businesses	11c Work with other agencies to ensure businesses comply with food and safety legislation.	2007/10
		Local air quality	11d Improve air quality:	2002/10
			▶ From 2005, at Tonbridge High Street, Wateringbury crossroads and London Road/Station Road, Ditton.	
			▶ From 2008, areas adjacent to the A20 in Larkfield, Ditton and Aylesford.	



### Corporate Aims and Priorities 2011/12

	Overall aim(s)		Ref	Improvement Priority	Period
12	<b>Climate Change</b>				
	To deliver, with others, benefits beyond those possible from the Council's resources. To provide leadership on community issues that are beyond the remit of a single agency. To improve the well-being of communities in Tonbridge and Malling.	Making a difference	12a (Key)	<b>Work with partners to make a positive local contribution to tackling the causes and effects of climate change.</b>	2007/11
13	<b>Community leadership</b>				
	To deliver, with others, benefits beyond those possible from the Council's resources. To provide leadership on community issues that are beyond the remit of a single agency. To improve the well-being of communities in Tonbridge and Malling.	Community planning	13a	Achieve with our partners the priorities set out:	2009/10
				▶ in the Sustainable Community Strategy for Tonbridge and Malling (2009/12)	
				▶ in the Local Area Agreement	
			▶ arising from work of the borough's Local Strategic Partnership.		
			13b (Key)	<b>Work with partners to:</b>	2010/11
			▶ <b>reduce crime, anti-social behaviour and fear of crime.</b>		
			▶ <b>promote, encourage and provide opportunities for healthy living.</b>		
			▶ <b>make a positive local contribution to tackling the causes and effects of climate change.</b>		
			▶ <b>achieve further shared priorities to improve residents' quality of life in Tonbridge and Malling.</b>		
		Advocacy	13c	Better represent the community's interests in respect of services provided by agencies or organisations separate from the Council.	2005/10
14	<b>Local economy</b>				
	To promote the well-being of the local economy and enhance the viability and vitality of population centres.	Our approach to the local economy	14a	Contribute to improving the West Kent economy.	2003/11
		Tourism	14b	Increase tourism within the borough.	2000/11

### Corporate Aims and Priorities 2011/12

	Overall aim(s)	Ref	Improvement Priority	Period	
15	<b>Resources – Personnel and Organisational Development</b>				
	<p>To recruit, develop and retain well-informed, qualified staff who also take responsibility for developing themselves.</p> <p>To improve the Council's ability to achieve its strategic and operational objectives through its:</p> <ul style="list-style-type: none"> <li>▶ Organisational structure.</li> <li>▶ Performance Management System.</li> </ul> <p>To improve health and safety in Council premises and activities.</p>	Personnel	15a	Better align and equip the Council's workforce to ensure that we have the skills and capacity to meet business needs.	2009/11
		Health and safety	15b	Improve our corporate Health and Safety Management System and practices.	2009/11
16	<b>Resources – Finance</b>				
	<p>To manage the Council's financial affairs to support its service delivery objectives.</p> <p>To maintain the Council's high standards of financial management and probity.</p> <p>To identify and exploit cost-effective opportunities for external funding.</p>	Revenue	16a	Further improve on the prompt collection of monies due to the Council.	2003/11
17	<b>Resources – Information technology</b>				
	To improve management of information within the Council.	Information technology	17a	Improve the Council's own use and cost effectiveness of technology.	2001/11
		Kent Connects	17b	Improve the management and cost effectiveness of technology via shared use of resources within Kent.	2003/11
18	<b>Resources – Property</b>				
	To continue improving the match between the Council's property holdings and its service delivery, organisational and financial needs.	Property	18a	Improve the fabric of our leisure facilities and access for all.	2004/11

**CAPITAL PLAN: LIST A**  
**ALL SERVICES**

	Expenditure To 31/03/12	2012/13 Est Inc Prior Yr Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Excluding Capital Renewals</b>									
<b>Service</b>									
Planning and Transportation Services	400	367	519	50	30	30	30	30	1,456
Environmental Health Services	n/a	101	104	104	104	104	104	104	725
Housing Services	74	630	348	348	348	348	348	307	2,751
Leisure Services	653	360	95	8	8	8	8	8	1,148
Corporate Services	233	358	51	90	30	30	30	30	852
<b>Total Excluding Capital Renewals</b>	<b>1,360</b>	<b>1,816</b>	<b>1,117</b>	<b>600</b>	<b>520</b>	<b>520</b>	<b>520</b>	<b>479</b>	<b>6,932</b>
<b>Capital Renewals</b>									
<b>Service</b>									
Planning and Transportation Services	n/a	192	161	34	56	35	36	36	550
Environmental Health Services	n/a	29	24	22	73	94	23	24	289
Leisure Services	n/a	550	294	367	294	325	638	505	2,973
Corporate Services	n/a	434	236	353	476	339	354	287	2,479
<b>Total Capital Renewals</b>	<b>n/a</b>	<b>1,205</b>	<b>715</b>	<b>776</b>	<b>899</b>	<b>793</b>	<b>1,051</b>	<b>852</b>	<b>6,291</b>
<b>Grand Total</b>	<b>1,360</b>	<b>3,021</b>	<b>1,832</b>	<b>1,376</b>	<b>1,419</b>	<b>1,313</b>	<b>1,571</b>	<b>1,331</b>	<b>13,223</b>

**CAPITAL PLAN: LIST A**  
**PLANNING AND TRANSPORTATION SERVICES**

	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Car Parking	106	201	85	50	30	30	30	30	562
Transportation	186	0	40	0	0	0	0	0	226
Environmental Improvements	14	36	50	0	0	0	0	0	100
Land Drainage / Flood Defence	94	80	44	0	0	0	0	0	218
Other Schemes	0	50	300	0	0	0	0	0	350
<b>Total Planning &amp; Transportation (excluding capital renewals)</b>	<b>400</b>	<b>367</b>	<b>519</b>	<b>50</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>1,456</b>
Capital Renewals	n/a	192	161	34	56	35	36	36	550
<b>Total Planning &amp; Transportation Capital Renewals</b>	<b>n/a</b>	<b>192</b>	<b>161</b>	<b>34</b>	<b>56</b>	<b>35</b>	<b>36</b>	<b>36</b>	<b>550</b>
<b>Total Planning &amp; Transportation</b>	<b>400</b>	<b>559</b>	<b>680</b>	<b>84</b>	<b>86</b>	<b>65</b>	<b>66</b>	<b>66</b>	<b>2,006</b>

**CAPITAL PLAN: LIST A**  
**PLANNING AND TRANSPORTATION SERVICES**

	Code	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Car Parking</b>										
(a) Improvement Programme for Existing Car Parks										
(i)	Phase 2 - 4	P01AZ	85	124						209
(ii)	Phase 5	P01AA		50						50
(iii)	Rolling Programme	P01AB			70	30	30	30	30	220
(b) Car Parking Action Plan										
(i)	Phase 6	P01MA	21	17						38
(ii)	Phase 7	P01MB		10	15					25
(iii)	Phase 8	P01AV				20				20
Total Car Parking to Summary			106	201	85	50	30	30	30	562

**CAPITAL PLAN: LIST A**  
**PLANNING AND TRANSPORTATION SERVICES**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<b>Car Parking</b>		
(a) Improvement Programme for Existing Car parks	<i>[CA&amp;P: 2f,3b(key), 4a,4c, 8a(key), 10b, 14a]</i>	A phased programme of improvements to existing car parks, improving access for customers and enhancing the value and the quality of the car park stock. Includes improved surfaces, drainage, information, lighting, boundary fencing and remodelled layouts.
(i) Phase 2 - 4		Works carried out in Angel East, Angel West, Bradford Street, Sovereign Way North. Drainage surveys undertaken in all car parks.
(ii) Phase 5		Works being carried out in Kinnings Row. General upgrades of lining and drainage repairs in various car parks.
(iii) Rolling Programme		An annual provision for capital investment in our off street car parks to ensure that their condition is adequate for health & safety, legislation and the needs of our customers. Future work to be undertaken in Western Road B. Green, Upper Castle Fields, Lower Castle Fields and Aylesford Bailey Bridge car parks.
(b) Car Parking Action Plan	<i>[CA&amp;P: 4a,4c, 8a(key), 14a]</i>	A phased programme of parking measures to give effect to the Cabinet's adopted Parking Action Plan.
(i) Phase 6		Parking management interventions throughout the Borough including specific neighbourhood wide initiatives at Aylesford and West Malling (a review of the existing Local Parking Plan). Details of the programme have featured in periodic reports to the Planning and Transportation Advisory Board and the Joint Transportation Board. The programme includes reviews of the existing Local Parking Plans for Snodland, Borough Green and East Malling.
(ii) Phase 7		
(iii) Phase 8		Includes provision for an initiative in Hadlow that is currently in abeyance at the request of the Parish Council.

**CAPITAL PLAN: LIST A**  
**PLANNING AND TRANSPORTATION SERVICES**

	Code	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Transportation</b>										
(a) Local Transport Plan Partnership Programme	P01ED	186		40						226
Total Transportation to Summary		186	0	40	0	0	0	0	0	226
<b>Environmental Improvements</b>										
(a) Tonbridge Town Centre Enhancements - Ph 1	P01FH	14	36	50						100
Total Environmental Improvements to Summary		14	36	50	0	0	0	0	0	100
<b>Land Drainage / Flood Defence</b>										
(a) Drainage										
(i) Drainage Improvement Programme Less DEFRA Grant	P01HR	56 (28)		44						100 (28)
		28	0	44	0	0	0	0	0	72
(b) Flood defence										
(i) East Peckham Flood Alleviation	P01HP	66	80							146
Total Land Drainage / Flood Defence to Summary		94	80	44	0	0	0	0	0	218

**CAPITAL PLAN: LIST A**  
**PLANNING AND TRANSPORTATION SERVICES**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<b>Transportation</b>		
(a) Local Transport Plan Partnership Programme	[CA&P: 4c]	Enabling provision to help influence priorities and timing of KCC Local Transport Plan schemes using selective funding contributions. The overall budget provision was reduced in recent Capital Plan Reviews and the remaining commitment is a contribution to a footway scheme in West Malling High Street that secured a better quality of surfacing material than would otherwise have been the case.
<b>Environmental Improvements</b>		
(a) Tonbridge Town Centre Enhancements - Ph 1	[CA&P: 3b(key), 8a(key)]	Previous individual Tonbridge enhancement budgets have been consolidated to provide a budget for priorities arising from the Tonbridge Central Area Action Plan.
<b>Land Drainage / Flood Defence</b>		
(a) Drainage		
(i) Drainage Improvement Programme	[CA&P: 4b, 13c]	To support the Borough Council's role as a flood risk management authority with powers to carry out works on ordinary watercourses. Completed scheme in 2011/12 at Leigh Road (a joint Borough Council and County Council scheme promoted to resolve local land drainage and highway drainage problems in an integrated and comprehensive way). The scheme was supported by a £28,000 Grant from DEFRA.
(b) Flood Defence		
(i) East Peckham Flood Alleviation	[CA&P: 4b, 13a(key)]	Work completed. Original scheme allocation was pruned in the 2008/9 review on the basis that future provision would be made as necessary to enable accounts to be settled and contractual claims to be met where appropriate. 2012/13 allocation has been increased by £58,000 to meet current commitments.



**CAPITAL PLAN: LIST A**  
**PLANNING AND TRANSPORTATION SERVICES**

	Code	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Other Schemes</b>										
(a) Tonbridge Castle East Curtain Wall	P01LC		50							50
(b) Tonbridge Town Lock Less Developer Contributions Environment Agency Other Grants and Contributions	P01LD			792 (260) (230) (2)						792 (260) (230) (2)
		0	0	300	0	0	0	0	0	300
Total Other Schemes to Summary		0	50	300	0	0	0	0	0	350
<b>Capital Renewals</b>										
(a) CCTV Capital Renewals	P01BA	n/a	240	40	40	40	40	40	40	480
(b) Car Parking	P01JF	n/a		155		25				180
Provision for Inflation Savings Target (assumes 20%)		n/a n/a		6 (48)	2 (8)	5 (14)	4 (9)	5 (9)	5 (9)	27 (137)
Total Capital Renewals to Summary		n/a	192	161	34	56	35	36	36	550

**CAPITAL PLAN: LIST A**  
**PLANNING AND TRANSPORTATION SERVICES**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<b>Other Schemes</b>		
(a) Tonbridge Castle East Curtain Wall	[CA&P: 3b(key), 8b]	Scheme to maintain the structural integrity of the Scheduled Ancient Monument by removing a path which runs alongside the East curtain wall.
(b) Tonbridge Town Lock		Scheme to be implemented in conjunction with the Environment Agency to tackle the derelict lock side area by providing a new flood wall, high quality public open space and new boater facilities.
<b>Capital Renewals</b>		
(a) CCTV Capital Renewals	[CA&P: 4a, 11a(key)]	Provision for the replacement of life-expired CCTV equipment. A switch to digital is essential in the near future because servicing the existing analogue equipment is becoming ever more difficult. An additional provision of £200,000 was provided for this in 2012/13. In subsequent years a provision of £40,000 per annum has been allowed to cover routine replacements.
(b) Car Parking	[CA&P: 4a, 4c]	The 2013/14 provision allows for the replacement of all ticket machines. The level and timing of this provision is to be reviewed in conjunction with Tonbridge Town Centre development proposals.

**CAPITAL PLAN: LIST A**  
**ENVIRONMENTAL HEALTH SERVICES**

	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Environmental Strategy	n/a	49	52	52	52	52	52	52	361
Refuse Collection	n/a	52	52	52	52	52	52	52	364
Total Environmental Health (excluding capital renewals)	n/a	101	104	104	104	104	104	104	725
Capital Renewals	n/a	29	24	22	73	94	23	24	289
Total Environmental Health Capital Renewals	n/a	29	24	22	73	94	23	24	289
Total Environmental Health	n/a	130	128	126	177	198	127	128	1,014

**CAPITAL PLAN: LIST A**  
**ENVIRONMENTAL HEALTH SERVICES**

	Code	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Environmental Strategy</b>										
(a) Green Waste Bins Growth / Replacement	P02BC	n/a	49	52	52	52	52	52	52	361
Total Environmental Strategy to Summary		n/a	49	52	52	52	52	52	52	361
<b>Refuse Collection</b>										
(a) Refuse Bins Growth / Replacement	P02DA	n/a	52	52	52	52	52	52	52	364
Total Refuse Collection to Summary		n/a	52	52	52	52	52	52	52	364
<b>Capital Renewals</b>	P02EB									
(a) Environmental Protection	CR01	n/a	10	3			13			26
(b) Recycling Initiatives	CR02	n/a	26	26	26	85	94	26	26	309
Provision for Inflation Savings Target (assumes 20%)		n/a n/a	(7)	1 (6)	1 (5)	6 (18)	10 (23)	3 (6)	4 (6)	25 (71)
Total Capital Renewals to Summary		n/a	29	24	22	73	94	23	24	289

**CAPITAL PLAN: LIST A**  
**ENVIRONMENTAL HEALTH SERVICES**

	Key Priorities & Improvement Themes or ICA & PI	Notes
<p><b>Environmental Strategy</b></p> <p>(a) Green Waste Bins Growth / Replacement</p> <p><b>Refuse Collection</b></p> <p>(a) Refuse Bins Growth / Replacement</p> <p><b>Capital Renewals</b></p> <p>(a) Environmental Protection</p> <p>(b) Recycling Initiatives</p>	<p>[CA&amp;P: 9a]</p> <p>[CA&amp;P: 9a]</p> <p>[CA&amp;P: 10a (key)]</p> <p>[CA&amp;P: 9a]</p>	<p>Provision for future growth / replacement of collection bins following completion of all phases of the Green Waste Collection and Composting Scheme. Provisions assume growth of 250 properties per year.</p> <p>Provision for the growth / replacement of refuse collection wheeled bins. Provisions assume growth of 250 properties per year.</p> <p>Renewal of sound and gas analysers.</p> <p>Ongoing replacement / renewal of recycling modules. 2015/16 and 2016/17 provisions includes replacement of recycling vehicles..</p>

**CAPITAL PLAN: LIST A**  
**HOUSING SERVICES**

	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Housing Investment Programme	74	630	348	348	348	348	348	307	2,751
Total Housing Services	74	630	348	348	348	348	348	307	2,751

**CAPITAL PLAN: LIST A**  
**HOUSING SERVICES**

	Code	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Housing Investment Programme</b>										
(a) House Renovation Grants										
(i)	Disabled Facilities Grants - Mandatory Less Government Grant	P03AC	n/a n/a	693 (485)	611 (410)	611 (410)	611 (410)	611 (410)	611 (410)	4,359 (2,945)
			n/a	208	201	201	201	201	201	1,414
(ii)	Housing Assistance	P03AD	n/a	146	147	147	147	147	106	987
(b) Sustainable Communities Programme										
(i)	Renewable Energy Schemes	P03AM	74	36						110
(ii)	Coldharbour Gypsy and Traveller Site	P03AR		240						240
Total Housing Investment Programme to Summary			74	630	348	348	348	348	307	2,751

**CAPITAL PLAN: LIST A**  
**HOUSING SERVICES**

	Key Priorities & Improvement Themes or ICA & PI	
<b>Housing Investment Programme</b>		
(a) House Renovation Grants	[CA&P: 5c]	<p>Figures across the plan period 2012/13 to 2018/19 are based on current costs. The need to uplift figures to reflect the impact of inflation is considered annually as part of the Capital Plan Review process.</p> <p>The 2012/13 provision of £693,000 comprises the original budget allocation approved by Council in February 2012 of £611,000 plus the net underspend of £7,000 brought forward from 2011/12 plus a further £75,000 reflecting an additional grant award for 2012/13 announced by the DCLG in December 2012.</p> <p>Provisions in years 2013/14 to 2018/19 assume the current level of Government support (£410,000 original award for 2012/13) will continue. Net expenditure of £201,000 per annum reflects the original budget allocation approved by Council in February 2012.</p> <p>The underlying base budget commitment to Housing Assistance is £106,000 per annum. Savings in prior years have been used to uplift figures in 2012/13 to 2017/18.</p>
(i) Disabled Facilities Grants - Mandatory		
(ii) Housing Assistance		
(b) Sustainable Communities Programme	[CA&P: 5c]	<p>Unspent provision for renewable energy schemes slipped to 2012/13 to coincide with the launch of the Government's "Green Deal" energy efficiency improvement initiative.</p> <p>Contribution towards a KCC scheme to increase capacity and refurbish existing pitches at the Aylesford site. Site capacity will be increased from the current 8 pitches to 26. A grant application to the Homes and Communities Agency has been submitted but if unsuccessful Cabinet (March 2012) agreed to part fund the Council's contribution from New Home Bonus receipts (£163,000). In the event of an unsuccessful bid the remaining £77,000 is to be met from the Revenue Reserve for Capital Schemes.</p>
(i) Renewable energy schemes.		
(ii) Coldharbour Gypsy and Traveller Site		



**CAPITAL PLAN: LIST A**  
**LEISURE SERVICES**

	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Larkfield Leisure Centre	2	144	0	0	0	0	0	0	146
Larkfield & Angel Leisure Centres	0	76	0	0	0	0	0	0	76
Tonbridge Swimming Pool	64	48	0	0	0	0	0	0	112
Sports Grounds	17	2	76	0	0	0	0	0	95
Open Space	36	31	6	0	0	0	0	0	73
Capital Grants	398	25	0	0	0	0	0	0	423
Other Schemes	136	34	13	8	8	8	8	8	223
<b>Total Leisure Services excluding capital renewals</b>	<b>653</b>	<b>360</b>	<b>95</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>1,148</b>
Capital Renewals	n/a	550	294	367	294	325	638	505	2,973
<b>Total Leisure Services Capital Renewals</b>	<b>n/a</b>	<b>550</b>	<b>294</b>	<b>367</b>	<b>294</b>	<b>325</b>	<b>638</b>	<b>505</b>	<b>2,973</b>
<b>Total Leisure Services</b>	<b>653</b>	<b>910</b>	<b>389</b>	<b>375</b>	<b>302</b>	<b>333</b>	<b>646</b>	<b>513</b>	<b>4,121</b>

**CAPITAL PLAN: LIST A**  
**LEISURE SERVICES**

	Code	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Larkfield Leisure Centre</b>										
(a) Energy Saving Measures Phase 2	P05LG	2	40							42
(b) New Dance / Exercise Studio	P05LH		104							104
Total Larkfield Leisure Centre to Summary		2	144	0	0	0	0	0	0	146
<b>Larkfield &amp; Angel Leisure Centres</b>										
(a) Enhancement to Fitness Suites	P05LK		76							76
Total Larkfield Leisure Centre to Summary		0	76	0	0	0	0	0	0	76
<b>Tonbridge Swimming Pool</b>										
(a) Pool Water Disinfection System	P05CK	64	26							90
(b) Changing Village Floor	P05CL		22							22
Total Tonbridge Swimming Pool to Summary		64	48	0	0	0	0	0	0	112

**CAPITAL PLAN: LIST A**  
**LEISURE SERVICES**

	Key Priorities & Improvement Themes or [CA & PI]	Notes
<b>Larkfield Leisure Centre</b>		
(a) Energy Saving Measures Phase 2	[CA&P: 1a, 1b, 7c, 13b(key), 18a]	The purpose of the scheme is to reduce energy consumption at the Council's indoor leisure facilities in accordance with the Council's corporate priority of tackling the causes and effects of climate change. Phase 2 allows for the replacement of the single automated entry doors with a new arrangement that provides a draft lobby. Works to be completed prior to Christmas 2012. <b>Additional £2,000 vired from the Community Group Funding Scheme.</b>
(b) New Dance / Exercise Studio	[CA&P: 1a, 1c(key) 7c, 11a, 18a]	The current studio facilities at the Centre cannot meet the increased demand for exercise classes. Scheme converts two existing squash courts into a dance / exercise studio with capacity for 35 / 40 users. Scheme includes storage, air conditioning and semi-spring floor. <b>Additional £4,000 vired from Community Group Funding Scheme to meet costs of repairs to the adjacent walkway.</b>
<b>Larkfield &amp; Angel Leisure Centres</b>		
(a) Enhancement to Fitness Suites	[CA&P: 1(key), 3(key)]	The scheme is designed to bring functional training opportunities to Larkfield Leisure Centre recognising market developments and expressed market demand. Concurrently the scheme will enhance the gym environment at both Larkfield Leisure Centre and the Angel Centre, creating a contemporary modern feel to the facilities through improved lighting, flooring, design and brand exposure. Scheme approved Cabinet, October 2012.
<b>Tonbridge Swimming Pool</b>		
(a) Pool Water Disinfection System	[CA&P: 7b, 7c, 12a(key) 18a]	Replacement of the existing ozone water treatment plant with a disinfection system using ultra violet dosing. This newer, cleaner technology will reduce ongoing maintenance costs and address concerns about the efficiency of ozone dosing to protect against the incidence of pathogenic organisms such as cryptosporidium. Also includes automated backwashing system. Scheme completed.
(b) Changing Village Floor	[CA&P: 7c, 7d, 7g(key), 18a]	Installation of rubber crumb surface in Changing Village to enhance cleanliness and improve health and safety. Proposal takes into account successful installation of rubber crumb flooring around teaching pool. <b>Additional £2,000 vired from the Community Group Funding Scheme.</b>

**CAPITAL PLAN: LIST A**  
**LEISURE SERVICES**

	Code	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Sports Grounds</b>										
(a) Tonbridge Racecourse Sportsground										
(i) Bridge Renewal / Repair	P05DT	19		76						95
(ii) Improvement Works Phase 2 Less contribution from Developers	P05DZ			65 (65)						65 (65)
		0	0	0	0	0	0	0	0	0
(iii) Flood Lighting Less Grants and Contributions	P05DA	(2)	20 (18)							20 (20)
		(2)	2	0	0	0	0	0	0	0
<b>Total Sports Grounds to Summary</b>		<b>17</b>	<b>2</b>	<b>76</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95</b>

**CAPITAL PLAN: LIST A**  
**LEISURE SERVICES**

	Key Priorities & Improvement Themes or ICA & PI	Notes
<p><b>Sports Grounds</b></p> <p>(a) Tonbridge Racecourse Sportsground</p> <p>(i) Bridge Renewal / Repair</p> <p>(ii) Improvement Works Phase 2</p> <p>(iii) Flood Lighting</p>	<p><i>[CA&amp;P: 7a,7d,7e, 8a(key), 8b]</i></p> <p><i>[CA&amp;P: 1a,1c(key), 7c,8a(key), 8b,18a]</i></p> <p><i>[CA&amp;P: 1g,1i,3a,4(key),5(key)]</i></p>	<p>Replacement of existing steel bridge serving the Sportsground from Avebury Avenue with a timber bridge. Original budget increased by £20,000 by way of a virement from the underspend on the PWGC Maintenance Building Refurbishment scheme to meet additional costs relating to structural works to the bridge abutments. Progress with scheme delayed due to ongoing discussions with EDF and Environment Agency. Works to re-route power cables progressing. Construction phase slipped to 2013/14.</p> <p>A Masterplan of improvements to the Racecourse Sportsground was agreed by Members at the May 2010 meeting of L&amp;AAB. This Phase 2 scheme focuses on an upgrade to the Games Kiosk to provide an enhanced level of catering, including hot and cold food and drinks. At the present time the kiosk only provides cold drinks and ice creams. Scheme subject to developer contribution being secured.</p> <p>Floodlighting of skatepark and tennis courts to extend hours of use. Planning application currently being considered. Scheme funded in full from external contributions.</p>

**CAPITAL PLAN: LIST A**  
**LEISURE SERVICES**

	Code	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Open Space</b>										
(a) Purchase of Quarry Hill Wood	P05FJ	14	6							20
(b) Hill Top / Priory Wood Children's Play Equipment	P05FQ	13	2	5						20
(c) East Malling & Larkfield PC - Recreation Ground Improved Play Facilities	P05FR	10	15							25
(d) Open Spaces Site Improvements Phase 1 Less Developer Contributions	P05FT	63 (64)	18 (18)	18 (17)						99 (99)
		(1)	0	1	0	0	0	0	0	0
(e) Open Spaces Site Improvements Phase 2 Less Developer Contributions	P05FV		30 (30)	39 (39)						69 (69)
		0	0	0	0	0	0	0	0	0
(f) Haysden Country Park Bridge Repairs	P05FW		8							8
<b>Total Open Space to Summary</b>		<b>36</b>	<b>31</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>73</b>

**CAPITAL PLAN: LIST A**  
**LEISURE SERVICES**

	Key Priorities & Improvement Themes or (CA & PI)	Notes
<b>Open Space</b>		
(a) Purchase of Quarry Hill Wood	[CA&P: 7e,8a(key)]	Purchase of land from KCC completed. Works to trees, fences and other health and safety issues progressing.
(b) Hill Top / Priory Wood Children's Play Equipment	[CA&P: 7f, 10a(key)]	Provision of an informal five-a-side kick-about area at Priory Wood Public Open Space together with general site improvements including signage and fencing. Technical difficulties with site have resulted in the kick-about area not being feasible. Other site improvements agreed in liaison with the local Members currently being progressed.
(c) East Malling & Larkfield PC - Recreation Ground Improved Play Facilities	[CA&P: 3e,7a,7c,7f, 10a(key), 11a(key)]	Contribution to East Malling & Larkfield Parish Council for improved play facilities including provision of new skatepark for teenagers. Approved at October 2010 meeting of Cabinet. Scheme completed.
(d) Open Spaces Site Improvements Phase 1	[CA&P: 7g(key), 8a (key), 13b (key)]	Improvements to Scotchers Field, Tonbridge and Leybourne Lakes Country Park to address anti-social behaviour, health and safety, access and issues raised by local residents.
(e) Open Spaces Site Improvements Phase 2	[CA&P: 3e,7a,7b,7c,7d,7g(key), 8a(key),8b, 11a(key), 18a]	Improvements to a number of Public Open Spaces in Tonbridge in response to identified need including public and Member requests. Sites include Frog Bridge Play Area, Woodlands Walk, Brungers Pond and land adjoining St Philips Church.
(f) Haysden Country Park Bridge Repairs	[CA&P: 7d,7e, 8a(key), 18a]	To repair / re-deck the Shallows Bridge at Haysden Country Park to maintain safe access for visitors to the site. Scheme completed.

**CAPITAL PLAN: LIST A**  
**LEISURE SERVICES**

	Code	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Capital Grants</b>										
(a) Capital Grants to Organisations: 2003/04 to 2008/09 schemes Plaques	P05HF P05HZ	395 3	25							420 3
		398	25	0	0	0	0	0	0	423
Total Capital Grants to Summary		398	25	0	0	0	0	0	0	423
<b>Other Schemes</b>										
(a) Tonbridge Cemetery										
(i) Memorial Safety	P05KV	71	20	5						96
(ii) Path Improvements Less Developer Contributions	P05KB		12 (12)							12 (12)
		0	0	0	0	0	0	0	0	0
(b) Recreation Provision Local Plans										
(i) Walderslade / Blue Bell Hill / Taddington Valley	P05KH	46	2							48
Other Schemes Carried Forward		117	22	5	0	0	0	0	0	144



**CAPITAL PLAN: LIST A**  
**LEISURE SERVICES**

	Key Priorities & Improvement Themes or ICA & PI	Notes
<b>Capital Grants</b>		
(a) Capital Grants to Organisations 2003/04 to 2008/09 schemes	[CA&P: 7b,7d,7e, 8a(key), 10a (key), 11a(key), 14a]	To enable the provision of local community leisure facilities and opportunities, including schemes identified by parish councils, in the Leisure & Arts Strategy. May help to unlock funding from other bodies, particularly the National Lottery. 2009/10 and subsequent years provisions deleted during 2008/09 Capital Plan Review. Virements of £11,000 to Tonbridge Farm Sportsground Pavilion Refurbishment and £3,000 to Memorial Safety agreed by Management Team under delegated authority. Outstanding commitments against this scheme were reviewed as part of the 2011/12 Capital Plan Review leading to a further £90,000 reduction in the overall provision. <b>Budget reduced by £18,000 for schemes and £3,000 for plaques as part of the 2012/13 Capital Plan Review.</b>
<b>Other Schemes</b>		
(a) Tonbridge Cemetery		
(i) Memorial Safety	[CA&P: 7d]	Additional works required to repair tombs in 2011/12 met by a virement of £3,000 from Capital Grants to Organisations. Provision in 2013/14 based on Local Government Ombudsman's recommendation to inspect every five years. Expenditure in 2012/13 relates to replacement of memorial plaques.
(ii) Path Improvements	[CA&P: 7c,7d,7e, 8a(key),8b]	To improve the condition of paths at Tonbridge Cemetery and prevent future health and safety issues.
(b) Recreation Provision Local Plans		
(i) Walderslade / Blue Bell Hill / Taddington Valley	[CA&P: 7e]	Works to Taddington Valley progressed in liaison with local Members and Aylesford Parish Council. Further works currently progressing in liaison with the Medway Valley Countryside Partnership.

**CAPITAL PLAN: LIST A**  
**LEISURE SERVICES**

	Code	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Other Schemes - continued</b>										
Brought forward		117	22	5	0	0	0	0	0	144
(c) Community Group Funding	P05KS	n/a	8	8	8	8	8	8	8	56
(d) Disability Discrimination Act Improvements Phase 3	P05KT	19	4							23
Total Other Schemes to Summary		136	34	13	8	8	8	8	8	223
<b>Capital Renewals</b>	P05KG									
(a) Angel Centre	BC01	n/a	184	33	111	82	58	163	93	724
(b) Larkfield Leisure Centre	BC02	n/a	275	110	68	50	85	254	207	1,049
(c) Tonbridge Swimming Pool	BC04	n/a	36	75	44	38	68	77	26	364
(d) Sports Grounds & Open Spaces	BC05	n/a	127	97	93	65	127	95	188	792
(e) Poult Wood Golf Course:										
Clubhouse	BC03	n/a	39	23	5	64	19	18	11	179
Grounds Maintenance	BC06	n/a	19		113	45	14	49	30	270
Course	BC07	n/a	8	19	3			60		90
			66	42	121	109	33	127	41	539
Provision for Inflation		n/a		11	22	24	35	82	76	250
Savings Target (assumes 20%)		n/a	(138)	(74)	(92)	(74)	(81)	(160)	(126)	(745)
Total Capital Renewals to Summary		n/a	550	294	367	294	325	638	505	2,973

**CAPITAL PLAN: LIST A**  
**LEISURE SERVICES**

	Key Priorities & Improvement Themes or [CA & PI]	Notes
<p><b>Other Schemes - continued</b></p> <p>(c) Community Group Funding</p> <p>(d) Disability Discrimination Act Improvements Phase 3</p> <p><b>Capital Renewals</b></p> <p>(a) Angel Centre</p> <p>(b) Larkfield Leisure Centre</p> <p>(c) Tonbridge Swimming Pool</p> <p>(d) Sports Grounds &amp; Open Spaces</p> <p>(e) Poult Wood Golf Course</p>	<p>[CA&amp;P: 7b,7c,7d, 8a(key)]</p> <p>[CA&amp;P: 2e,7b]</p> <p>[CA&amp;P: 7b, 7d, 18a]</p>	<p>Core funding for community groups to undertake capital projects at a number of outdoor leisure facilities / areas where user groups are actively involved in the management of the Council's facilities. Including Tonbridge Allotments and Gardens Association, Woodland Walk, Platt Wood and Basted Mill groups. <b>£2,000 vired to Larkfield Leisure Centre Energy Saving Measure Phase 2, £2,000 vired to Tonbridge Swimming Pool Changing Village Floor and £4,000 vired to Larkfield Leisure Centre New Dance / Exercise Studio.</b></p> <p>Provision to undertake works at leisure facilities where improvements have been identified in an earlier consultant disability access audit. Majority of works now completed. Management Team under delegated authority vired £19,000 of the Phase 3 budget to the Larkfield Leisure Centre Health &amp; Fitness Improvement scheme in 2009/10. £5,000 vired to support DDA works to changing/toilet and meeting rooms at Angel Centre. Scheme completed.</p> <p>} } } Provision for the renewal of life-expired or obsolete assets used at leisure facilities. Subject to annual } review. }</p>

**CAPITAL PLAN: LIST A**  
**CORPORATE SERVICES**

	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Land and Property	20	175	0	60	0	0	0	0	255
Information Technology Initiatives	46	132	30	30	30	30	30	30	358
Other	167	51	21	0	0	0	0	0	239
Total Corporate Services (excluding capital renewals)	233	358	51	90	30	30	30	30	852
Capital Renewals	n/a	434	236	353	476	339	354	287	2,479
Total Corporate Services Capital Renewals	n/a	434	236	353	476	339	354	287	2,479
Total Corporate Services	233	792	287	443	506	369	384	317	3,331

**CAPITAL PLAN: LIST A**  
**CORPORATE SERVICES**

	Code	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Land and Property</b>										
(a) Council Offices										
(i)	Tonbridge Castle Offices : Re-tile roof	P06AA	10		60					70
(ii)	Gibson West Renewal of Heating System	P06AJ	10	150						160
(iii)	Health & Safety Building Improvements	P06AK		25						25
Total Land and Property to Summary			20	175	0	60	0	0	0	255
<b>Information Technology Initiatives</b>										
(a)	General IT Developments	P06DA	n/a	39	30	30	30	30	30	219
(b)	Development of E-Government - Phase 4 Less Government Grant (IEG)	P06DP	146	4						150
			(151)	4	0	0	0	0	0	(1)
(c)	Document Management System Expansion	P06DE	51	9						60
(d)	Finance Electronic Document Management	P06DZ		30						30
(e)	Cash Receipting System	P06DB		50						50
Information Technology Initiatives carried forward			46	132	30	30	30	30	30	358

**CAPITAL PLAN: LIST A**  
**CORPORATE SERVICES**

	Key Priorities & Improvement Themes or [CA & P]	Notes
<b>Land and Property</b>		
(a) Council Offices		
(i) Tonbridge Castle Offices : Re-tile roof	[CA&P: 18a]	Retiling of roof to protect asset. Condition has not materially worsened. Bulk of the budget has been deferred to 2014/15. Spend to 31/3/12 relates to re-roofing works associated with the Tonbridge Castle Reception enhancement project.
(ii) Gibson West Renewal of Heating System	[CA&P: 12a(key), 18a]	To replace aging boiler plant and circulatory pipe work that is at the end of its life with key parts no longer available. Scheme complete.
(iii) Health & Safety Building Improvements	[CA&P: 8a]	Scheme to address a range of health & safety issues across the Council's building portfolio associated primarily with statutory fire risk assessments.
<b>Information Technology Initiatives</b>		
(a) General IT Developments	[CA&P: 17a, 17b, 2c]	Global provision for identified IT developments with estimated expenditure of less than £5,000 each.
(b) Development of E-Government Phase 4	[CA&P: 17a, 17b, 2c]	Provision for various schemes to meet targets for the development of e-government. Expenditure to be financed by government grant for Implementing Electronic Government (IEG).
(c) Document Management System Expansion	[CA&P: 2a, 2c, 15a, 17a]	To expand the availability and use of the existing IDOX Document Management System to all Services/Sections of the Council. This will enable procedures/workflow to be streamlined; improve staff and public access to documents; improve the ability for home/remote working and business continuity; improve the security of documents; and reduce the need for manual filing space.
(d) Finance Electronic Document Management	[CA&P: 1c(key), 2c, 17a]	Enable document imaging and attachments in Integra (financial ledger system).
(e) Cash Receipting System	[CA&P: 2c]	Replacement of the existing cash receipting system software to maintain the Council's ability to accept and process credit and debit card transactions to ensure compliance with Payment Card Industry Data Security Standards.

**CAPITAL PLAN: LIST A**  
**CORPORATE SERVICES**

	Code	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>IT Initiatives - continued</b>										
Brought forward		46	132	30	30	30	30	30	30	358
(f) Council Tax Reduction Software Less Government Grant	P06DG		62 (62)							62 (62)
		0	0	0	0	0	0	0	0	0
Total Information Technology Initiatives to Summary		46	132	30	30	30	30	30	30	358
<b>Other</b>										
(a) Community Partnership Initiatives	P06FE	170	24	21						215
(b) Christmas Displays Capital Grant	P06FG	19	5							24
(c) Local Strategic Partnership Less Performance Reward Grant	P06FJ	127 (149)	22							149 (149)
		(22)	22	0	0	0	0	0	0	0
Total Other to Summary		167	51	21	0	0	0	0	0	239

**CAPITAL PLAN: LIST A**  
**CORPORATE SERVICES**

	Key Priorities & Improvement Themes or [CA & PI]	Notes															
<b>IT Initiatives - continued</b>																	
(f) Council Tax Reduction Software		Upgrade to the exiting council tax system to facilitate the implementation of the Government's council tax reduction scheme - report to Cabinet November 2012 refers. The scheme is fully funded from Government grant.															
<b>Other</b>																	
(a) Community Partnership Initiatives	[CA&P: 8a(key), 8b, 13c]	Provision to enable a swift response to partnership initiatives in conjunction with external bodies. Individual project commitments have been reviewed. Budget provision reduced by £13,000 during 2010/11 Capital Plan Review. Funding allocated as follows: <table border="0" style="margin-left: 20px;"> <tr> <td>2012/13</td> <td>Reactive minor Improvements</td> <td align="right">£15,000</td> </tr> <tr> <td></td> <td>Tonbridge Town Lands Charity</td> <td align="right">£4,000</td> </tr> <tr> <td></td> <td>Speed watch</td> <td align="right">£5,000</td> </tr> <tr> <td>2013/14</td> <td>East Malling footway lighting Bone alley</td> <td align="right">£21,000</td> </tr> <tr> <td></td> <td></td> <td align="right"><u>£45,000</u></td> </tr> </table>	2012/13	Reactive minor Improvements	£15,000		Tonbridge Town Lands Charity	£4,000		Speed watch	£5,000	2013/14	East Malling footway lighting Bone alley	£21,000			<u>£45,000</u>
2012/13	Reactive minor Improvements	£15,000															
	Tonbridge Town Lands Charity	£4,000															
	Speed watch	£5,000															
2013/14	East Malling footway lighting Bone alley	£21,000															
		<u>£45,000</u>															
(b) Christmas Displays Capital Grant	[CA&P: 14a, 14b]	Provision to fund capital grants to upgrading lighting equipment recommended by F&PAB May 2007															
(c) Local Strategic Partnership	[CA&P: 13a(key)]	Capital element of Performance Reward grant received in 2008/09 and 2009/10.															



**CAPITAL PLAN: LIST A**  
**CORPORATE SERVICES**

	Code	Expenditure To 31/03/12	2012/13 Estimate inc Prior Year Slippage	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Capital Renewals</b>										
(i) General	P06FA									
Departmental Admin	GR01	n/a	55		54				7	116
Council Offices	GR02	n/a				2	14			16
Print Unit	GR03	n/a	17	28	42	87		6	23	203
Photocopiers	GR04	n/a		1				99		100
Telephones	GR05	n/a	4		66	13	20			103
Snack Facilities	GR06	n/a	2	13			1		2	18
Tonbridge Christmas Lighting	GR09	n/a				28				28
		n/a	78	42	162	130	35	105	32	584
(ii) Information Technology	P06FB	n/a	465	244	258	425	353	291	284	2,320
Provision for Inflation		n/a		9	21	40	36	46	43	195
Savings Target (assumes 20%)		n/a	(109)	(59)	(88)	(119)	(85)	(88)	(72)	(620)
<b>Total Capital Renewals to Summary</b>		n/a	434	236	353	476	339	354	287	2,479

**CAPITAL PLAN: LIST A**  
**CORPORATE SERVICES**

	Key Priorities & Improvement Themes or ICA & PI	Notes
<p><b>Capital Renewals</b></p> <p>(i) General</p> <p style="padding-left: 40px;">Departmental Admin</p> <p style="padding-left: 40px;">Council Offices</p> <p style="padding-left: 40px;">Print Unit</p> <p style="padding-left: 40px;">Photocopiers</p> <p style="padding-left: 40px;">Telephones</p> <p style="padding-left: 40px;">Snack Facilities</p> <p style="padding-left: 40px;">Tonbridge Christmas Lighting</p> <p>(ii) Information Technology</p>	<p>[CA&amp;P: 2c, 17a, 17b]</p>	<p>}          }          }          }          } Provision for the renewal of life-expired or obsolete assets. Subject to annual review.          }          }          }          }          }          }          }          }</p>

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Planning & Transportation  Existing Scheme	<b>Car Parking: Car Park Enhancement Programme - Phase 6</b>  Further phase of programme to improve and enhance the Borough Council's existing car parks.  <b>Delete from List C</b> - Superseded by rolling programme within List A.	<b>A/S</b>	Band C  <i>[CA&amp;P: 3b, 4a, 4c, 8a, 14a]</i>
Planning & Transportation  Existing Scheme	<b>Car Parking: Car Park Enhancement Programme - Phase 7</b>  Further phase of programme to improve and enhance the Borough Council's car parks.  <b>Delete from List C</b> - Superseded by rolling programme within List A.	<b>X</b>	Band B  <i>[CA&amp;P: 2f, 3b(key), 4a, 4c, 8a(key), 10b, 14a]</i>

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Planning & Transportation  Existing Scheme	<p><b>Car Parking: East Malling Car Park - Access and Security Improvements</b></p> <p>The car park is owned by East Malling &amp; Larkfield Parish Council and the proposal would be to enhance it through a partnership project involving the Borough and Parish Council.</p> <p>This scheme was selected for evaluation in the 2010/11 Capital Plan Review. A Local Parking Plan for East Malling was adopted and implemented in 2011. However, no parallel initiative has yet emerged for physical changes to the village car park and the approach road to it. As a result, it has not been possible to proceed with the evaluation. This position may alter if the Parish Council develops ideas for the car park to a more detailed level. Capital Plan Review 2011/12 recommended the scheme be retained on List C and the evaluation progressed when firmer proposals emerge.</p> <p><b>Retain on List C.</b></p>	<b>X</b>	Band A  <i>[CA&amp;P: 3b, 4a, 4c, 8a, 14a]</i>
Planning & Transportation  Existing Scheme	<p><b>Car Parking: Resident's Car Parking - Eccles</b></p> <p>Demoted from List A as part of the 2008/09 Capital Plan Review. Discussions on an alternative approach are being conducted with Aylesford Parish Council and landowner.</p> <p><b>Retain on List C.</b></p>	<b>X</b>	Band D  <i>[CA&amp;P: 4a, 4c, 8a(key)]</i>

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Planning & Transportation  Existing Scheme	<b>Traffic Management - Local Transport Plan Partnership Programme</b>  Contributions to Kent Highways schemes aimed at securing higher priority or influence in KCC's highway investment decisions.  <b>Retain on List C.</b>	<b>X</b>	Band B  <i>[CA&amp;P: 4a, 4c, 8b]</i>
Planning & Transportation  Existing Scheme	<b>Traffic Management: Station Forecourt Enhancement - West Malling Station Southern Access</b>  Contribution towards remodelling the station forecourt. The proposed scheme will transform it into a more functional public transport interchange. The station is an important transportation element supporting development in the Medway Valley generally and Kings Hill in particular. This List C provision is aimed at making up any shortfall in bids by KCC and Network Rail. It includes S106 contributions from the Leybourne Grange development.  This scheme was selected for evaluation in the 2010/11 Capital Plan Review. Towards the end of 2011, KCC commissioned detailed design work that will lead to a project cost estimate. The information is expected to be available to enable the evaluation to be concluded during 2012/13 Financial year.  <b>Delete from List C</b> – KCC scheme funded by developer contributions. No T&MBC contribution required.	<b>A/S</b>	Band B  <i>[CA&amp;P: 4d]</i>

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Planning & Transportation  Existing Scheme	<b>Environmental Improvements: Larkfield (A20) Local Shopping Area</b>  Enhancement to improve amenity, access and parking at local shopping area.  <b>Delete from List C</b> - Unlikely to be funded in foreseeable future.	<b>X</b>	Band B  <i>[CA&amp;P: 8a(key), 8b]</i>
Planning & Transportation  Existing Scheme	<b>Environmental Improvements: Watergate / Chequers Lawn, Tonbridge.</b>  The implementation of a scheme to enhance the Watergate / Chequers Lawn area near Tonbridge Castle.  <b>Delete from List C</b> - KCC Highways have a scheme to re-pave this area.	<b>X</b>	Band A  <i>[CA&amp;P: 8a(key), 8b]</i>
Planning & Transportation  Existing Scheme	<b>Environmental Improvements: Mereworth Village Entry Enhancements / Lighting and Street Furniture.</b>  Demoted from List A as part of the 2008/09 Capital Plan Review. Some works undertaken earlier as part of Kent Highways Partnership initiative.  <b>Delete from List C</b> – Issue to be separately identified within the Conservation Area Enhancement Programme List C Scheme.	<b>X</b>	Band B  <i>[CA&amp;P: 8a(key), 8b]</i>

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Planning & Transportation Existing Scheme	<b>Environmental Improvements: Watringbury Conservation Area</b> Demoted from List A as part of the 2008/09 Capital Plan Review. <b>Delete from List C</b> – Issue to be separately identified within the Conservation Area Enhancement Programme List C Scheme.	X	Band B <i>[CA&amp;P: 8a(key), 8b]</i>
Planning & Transportation Existing Scheme	<b>Environmental Improvements: Shopping Parade Enhancement Programme - Woodlands Road Ditton.</b> Demoted from List A as part of the 2008/09 Capital Plan Review. <b>Delete from List C</b> - Unlikely to be funded in foreseeable future.	X	Band B <i>[CA&amp;P: 8a(key), 8b]</i>
Planning & Transportation Existing Scheme	<b>Environmental Improvements: Wrotham Heath Soft Landscaping.</b> Demoted from List A as part of the 2008/09 Capital Plan Review. <b>Delete from List C</b> - Unlikely to be funded in foreseeable future.	X	Band B <i>[CA&amp;P: 8a(key), 8b]</i>

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Planning & Transportation  Existing Scheme	<p><b>Environmental Improvements: Conservation Area Enhancement Programme</b></p> <p>Development of a systematic phased programme aimed at bringing forward enhancements identified though the Council's Conservation Area Appraisals. Where possible, this will identify scope for partnerships with other key players.</p> <p>The following List C schemes were merged with this scheme as part of the 2008/09 Capital Plan Review:            Environmental Improvements - Hildenborough Conservation Area;            Environmental Improvements - Wrotham Square / High Street and;            Environmental Improvements - West Malling Conservation Area.</p> <p><b>Retain on List C.</b></p>	<b>X</b>	Band E  <i>[CA&amp;P: 8a(key), 8b]</i>
Planning & Transportation  Existing Scheme	<p><b>Environmental Improvements: The Fosse / Lansdowne neighbourhood.</b></p> <p>Partnership funding to facilitate enabling works at Lansdowne Road in conjunction with development proposals.</p> <p><b>Retain on List C.</b></p>	<b>X</b>	Band C  <i>[CA&amp;P: 8a(key), 8b]</i>




## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Planning & Transportation  Existing Scheme	<p><b>Environmental Improvements: Twisden Road Shopping Parade</b></p> <p>Revisit earlier scheme to address a number of amenity issues in and around the parade. Selected for evaluation in the 2007/08 Capital Plan Review. Evaluation report submitted as part of the 2008/09 Capital Plan Review recommended retention on List C.</p> <p><b>Delete from List C</b> - Unlikely to be funded in foreseeable future.</p>	<b>X</b>	Band B  <i>[CA&amp;P: 8a(key), 8b]</i>
Planning & Transportation  Existing Scheme	<p><b>Environmental Improvements: Tonbridge Town Centre Enhancements - Phase 2</b></p> <p>A phased programme to achieve the aims of the Tonbridge Central Area Action Plan. It builds on the existing Capital Plan List A provision and also subsumes a number of existing town centre related aspirations previously contained in Capital Plan List C. Potential range of directly funded initiatives as well as contributory arrangements to support development funded and partnership projects.</p> <p>Recommended in the 2009/10 Capital Plan Review to retain the programme on List C until the broader resources outlook and development situation become clearer. This position remains the same but it is important to retain the provision on List C in order to respond to changing circumstances and opportunities.</p> <p><b>Retain on List C.</b></p>	<b>X</b>	Band B  <i>[CA&amp;P: 3b, 4a, 4c, 8a(key), 8b]</i>


## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Planning & Transportation  Existing Scheme	<p><b>Land Drainage &amp; Flood Defence: Wouldham River Wall</b></p> <p>Structural strengthening to address movement detected in the retaining wall between the public open space and the River Medway. Essential work to maintain our assets and for public safety. Evaluation to follow an appropriate period of movement monitoring.</p> <p>A report on the condition of the wall was submitted to the May 2012 meeting of PTAB and budget provision made available to enable consulting engineers to undertake further site investigations and prepare costed options for replacing the wall.</p> <p><b>Evaluation being progressed.</b></p>	<b>A/S</b>	Band D  <i>[CA&amp;P: 4b]</i>
Planning & Transportation  Existing Scheme	<p><b>Land Drainage &amp; Flood Defence: Drainage Improvement Programme</b></p> <p>2011/12 and subsequent years provisions demoted from List A as part of the 2008/09 Capital Plan Review.</p> <p><b>Retain on List C.</b></p>	<b>X</b>	Band A  <i>[CA&amp;P: 4b]</i>


## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Leisure Services  Existing Scheme	<p><b>Larkfield Leisure Centre: Lighting in Lifestyles Fitness Suite</b></p> <p>A scheme to replace the existing “office style” lighting with a hi-tec designed lighting scheme to enhance the environment and allow change lighting in different areas during different sessions. Scheme proposed to ensure facility remains competitive in light of market pressures. Scheme incorporated into Fitness Suite Facility Enhancement scheme reported to October 2012 meeting of Cabinet and funded from balance of fitness equipment tenders.</p> <p><b>Delete from List C</b> - Works being progressed by an alternative capital plan scheme.</p>	<b>X</b>	<p>Band B</p> <p><i>[CA&amp;P: 7a,7c,11a(Key) 18a]</i></p>
Leisure Services  <b>New Scheme</b>  	<p><b>Larkfield Leisure Centre: Refurbishment of Lifestyles Health Suite</b></p> <p>Complete refurbishment of existing suite including re-design and re-provision of spa facilities to complement upgraded fitness facilities. Income maintaining / generating scheme in key area of business / competition.</p> <p><b>Recommended for evaluation</b> - Income generation.</p>	<b>✓</b>	<p>Band C</p> <p><b>1(Key),1g, 3(Key),3a</b></p>
	<p><b>Revenue budget needed for evaluation:</b></p>	Nil	

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Leisure Services  <b>New Scheme</b>  	<p><b>Larkfield Leisure Centre – Installation of UV Pool disinfectant and auto backwashing plant to all pools</b></p> <p>The proposed scheme would replace aging equipment used to disinfect the pool water at Larkfield Leisure Centre following a successful similar project at Tonbridge Swimming Pool. The scheme will:</p> <ul style="list-style-type: none"> <li>• Improve reliability and efficiency of pool disinfection system</li> <li>• Address potential failure and ongoing breakdown of existing plant</li> <li>• Improve quality of pool water particularly in relation to Chloramine levels at Larkfield Leisure Centre</li> <li>• Improve pool hall air quality for staff and customers by reducing chemical usage and subsequent by-products</li> <li>• Meet recommended best practice in terms of backwashing based upon the HPOA and PWTAG guidance.</li> <li>• Produce energy and/or financial savings on running costs from increased plant efficiency</li> </ul> <p><b>Retain on List C – Reduction in running costs.</b></p>	<b>X</b>	Band D  <b>1(Key)</b> , 1a, 2h, 2j

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Leisure Services  Existing scheme	<p><b>Tonbridge Swimming Pool: Car Park Improvements / Extension</b></p> <p>Due to the growing publicity of the Racecourse Sportsground and the success of Tonbridge Juddians Rugby Football Club at a senior/junior level, there is significant pressure on the surrounding car parks to meet demand, particularly at weekends. This is having a detrimental impact in the use of Tonbridge Pool. The scheme would look at maximising the number of spaces in the existing car parks and the potential of a further extension in Deaconsfield.</p> <p><b>Selected for evaluation in the 2011/12 Capital Plan Review – see Annex 4.</b></p>	<b>A/S</b>	Band C  <i>[CA&amp;P: 3b, 4a, 7a]</i>
Leisure Services  <b>New Scheme</b>  	<p><b>Leisure Centres: Energy Saving Measures Phase 3</b></p> <p>To replace existing light fittings across the indoor leisure facilities with LED lighting. Focus to be on Sports Halls and Swimming Pool Halls. Invest to save scheme that would considerably reduce utility consumption and costs.</p> <p><b>Recommended for evaluation - Cost saving.</b></p>	✓	Band C  <b>1(Key), 1c, 2j, 4e</b>
	<p><b>Revenue budget needed for evaluation:</b></p>	Nil	

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Leisure Services  Existing Scheme	<p><b>Poult Wood Golf Centre: Drainage</b></p> <p>Problems are being experienced by an adjacent landowner to the 18 hole golf course with drainage off the course on to his land. The scheme would see the repair/replacement of the drainage system in this area, but would also consider whether other more cost-effective solutions exist. This scheme was selected for evaluation in the 2011/12 Capital Plan Review.</p> <p>Discussions are due to commence with the adjacent landowner to find a suitable solution. An evaluation will be presented to Members should a Capital Plan provision be required.</p> <p><b>Evaluation deferred pending further consideration.</b></p>	<b>A/S</b>	<p>Band C</p> <p><i>[CA&amp;P: 4b]</i></p>

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Leisure Services  Existing Scheme	<p><b>Sports Grounds: Tonbridge Farm Sports Ground – Flood Protection</b></p> <p>The all weather play area at Tonbridge Farm Sports Ground was flooded on a number of occasions in the past and the Council's insurers suggested that flood protection measures should be implemented. Following a flood, the loss of the facility results in a number of local sports clubs being unable to train.</p> <p>This scheme was selected for evaluation in the 2005/06 and subsequent Capital Plan Reviews.</p> <p>Following the last flood in 2008 a number of mitigation measures were progressed when the facility was repaired, which have to date adequately protected the facility. The Council's Insurance Officer has confirmed that the facility remains fully insured and has advised that the Insurers have not pursued the need for further protection works. Alternative training areas are available at The Hayesbrook School and Tonbridge School.</p> <p><b>Delete from List C</b> - Further flood protection works no longer required.</p>	<b>A/S</b>	<p>Band A</p> <p><i>[CA&amp;P: 7f, 7g(Key), 10a, 18a]</i></p>

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Leisure Services  Existing Scheme	<p><b>Sports Grounds: Tonbridge Farm Sportsground – Water Supply Renewal</b></p> <p>There have been a number of leaks to the main water supply to Tonbridge Farm Sportsground. There is a need to investigate the replacement of the pipe in liaison with South East Water. The investigation will include the potential of linking the work to the renewal of the gas main serving the pavilion, which may be required in future years.</p> <p>This scheme was selected for evaluation in the 2011/12 Capital Plan Review.</p> <p>Investigations identified that the cost of replacing the mains supply is £40,000. With leaks only costing in the region of £500 to repair and occurring at a maximum twice a year it is felt the project is cost prohibitive. The works should be reconsidered if the gas main is renewed in future years, or the leaks become more frequent.</p> <p><b>Delete from List C - Works considered cost prohibitive.</b></p>	<b>A/S</b>	Band B  <i>[CA&amp;P: 7a, 7e]</i>



## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Leisure Services  Existing Scheme	<p><b>Open Spaces: Haysden Country Park – De-silting of Haysden Water Lake</b></p> <p>The incumbent Sailing Club has identified increasing silt levels in the lake that could prevent/restrict its future activities at the site. It is proposed to evaluate the scheme with the assistance of external consultants, and in liaison with the Sailing Club/Tonbridge Sports Association.</p> <p>This scheme was selected for evaluation in the 2011/12 Capital Plan Review.</p> <p>The study of the lake has recently been progressed with external assistance. The results will be carefully considered in liaison with the Sailing Club over the next few months, to enable a project specification to be developed and costed. In liaison with the Sailing Club this further evaluation will be progressed in 2013/14. The timescale for the evaluation does not create any concerns for the operation of the Club, and will also enable opportunities for external funding to be investigated.</p> <p><b>Evaluation deferred to 2013.</b></p>	<b>A/S</b>	Band B  <i>[CA&amp;P: 10a(Key)]</i>
Leisure Services  Existing Scheme	<p><b>Open Spaces: Haysden Country Park – Extension of Play Area</b></p> <p>Extension of the existing children's play area. Potential for external funding/ developer contribution.</p> <p><b>Retain on List C.</b></p>	<b>X</b>	Band C  <i>[CA&amp;P: 2d,7a, 7c, 7f, 7g(Key), 10a(Key), 18a]</i>

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Leisure Services  Existing Scheme	<p><b>Open Spaces: Leybourne Lakes Country Park – Facility Improvements</b></p> <p>The previous List C scheme for a visitor centre was selected for evaluation in the 2010/11 Capital Plan Review. The scheme has been scaled back following the development and approval of the site Management Plan and consultation with the local Town/Parish Councils. The scheme now proposes facility improvements to include the provision of an education facility/room and general improvements to the water sports facilities/area.</p> <p>Staff changes and other priorities have not enabled the scheme to be evaluated this year. The evaluation will be completed in 2013/14 and an architect will be appointed to look at options most appropriate for the site. A developer contribution has already been secured for such a project and the opportunity exists to investigate other appropriate external funding sources.</p> <p><b>Evaluation deferred to 2013/14.</b></p>	<b>A/S</b>	<p>Band D</p> <p><i>[CA&amp;P: 7a, 7c, 7e, 7g(Key), 8a, 11a(Key), 18a]</i></p>

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Leisure Services	<b>Tonbridge Cemetery: Memorial Garden Vaults</b>	✓	Band B  1g, 1j
<b>New Scheme</b>  ➔	Due to a recent increase in sales of vaults within the Memorial Garden additional vaults are required in order to continue to offer this service to the public. It is anticipated that the Capital invested in the new provision will be recouped through future sales.  <b>Recommended for fast-track evaluation</b> – Safeguarding current income - See Annex 4.		
	<b>Revenue budget needed for evaluation:</b>	Nil	
Leisure Services	<b>Other Schemes: Tonbridge Athletics Track Improvements</b>	X	Band C  4e, 1g, 2h
<b>New Scheme</b>  ➔	The Community Use Agreement for the track at Tonbridge School is currently being reviewed by the School, this Council and Tonbridge Sports Association. The new agreement will include improvements identified by the Athletics Club and the School, which will need to be funded on a partnership basis. Potential funding opportunity for developer contributions.  <b>Retain on List C</b> – Funded from external resources.		

## Schedule of List C Schemes

Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already Selected	Key Priorities & Improvement Themes <i>[Corporate Aims &amp; Priorities]</i>
Corporate Services Existing Scheme	<b>IT Initiatives: Lap Top Computers for Members</b>  <b>Retain on List C</b>	<b>X</b>	Band C  <i>[CA&amp;P: 17a]</i>
Corporate Services Existing Scheme	<b>IT Initiatives: Public Access to Online Personal Data</b>  Provision of authenticated website access by the public (e.g. username and password) to enable them to view some of their own personal data held by the Council.  Selected for evaluation in 2005/06, 2006/07, 2007/08 and 2008/09 Capital Plan Reviews. Cost band reduced from B to A, 2011/12 Capital Plan Review. Government Connect, a national project related to this initiative, has been abandoned but in order to further improve service delivery and increase customer self-service it is likely that the Council will wish to pursue this initiative in the near future.  <b>Evaluation deferred to 2013/14.</b>	<b>A/S</b>	Band A  <i>[CA&amp;P: 17a, 2c]</i>
Corporate Services Existing Scheme	<b>Other Schemes: Community Partnership Initiatives</b>  Enabling funding to support a wide range of community partnerships.  Selected for evaluation in 2007/08 Capital Plan Review. Evaluation reported as part of 2008/09 Capital Plan Review recommended retention on List C.  <b>Retain on List C</b>	<b>X</b>	Band C  <i>[CA&amp;P: 4a, 4b, 4c, 8a(key)]</i>

## CAPITAL PLAN LIST C – EVALUATIONS

1 Leisure Services Tonbridge Cemetery: Memorial Garden Vaults						
1	<b>Specification:</b>					
	(i)	<b>Purpose of the scheme</b>	Due to a recent increase in sales of vaults within the Memorial Garden additional vaults are required in order to continue to offer this service to the public. The current supply of vaults will run out within the next year.			
	(ii)	<b>Relevance to National / Council's Strategic Objectives</b>	(a) National:	Provision of burial services		
			(b) Council:	1j – Developing/sustaining revenue income		
	(iii)	<b>Targets for judging success</b>	(a)	Maintaining the current level of service provision at Tonbridge Cemetery.		
			(b)	Maintaining the current level of revenue at Tonbridge Cemetery.		
2	<b>Description of Project / Design Issues:</b>					
	<p>The Council provides a number of options for burial services at Tonbridge Cemetery including interments and the scattering and interment of ashes. In regard to the interment of ashes one option is the use of small vaults located within the Cemetery's Memorial Garden. Each vault can accommodate two sets of ashes and a memorial plaque and are approximately 600mm x 400mm x 600mm. Over the past year the purchase of these vaults has increased and there is, therefore, a need to purchase and install additional vaults to continue to provide this service to members of the public.</p> <p>It is proposed that 75 additional vaults be purchased and installed as an extension to the existing Memorial Garden within Tonbridge Cemetery which, based on current demand, should last for a minimum of five years.</p>					
3	<b>Consultation:</b>					
	Consultation has been undertaken with specialist providers of vaults to determine a budget cost for the works.					
4	<b>Capital Cost:</b>					
	The estimated cost to purchase and install 75 vaults is £35,000.					
5	<b>Profiling of Expenditure</b>					
		<b>2013/14 (£'000)</b>	<b>2014/15 (£'000)</b>	<b>2015/16 (£'000)</b>	<b>2016/17 (£'000)</b>	<b>2017/18 (£'000)</b>
		35				

## CAPITAL PLAN LIST C – EVALUATIONS

6	<b>Capital Renewals Impact:</b> Nil		
7	<b>Revenue Impact:</b> Loss of interest on the capital sum is £1,750 per annum. Income from the sale of vaults is accounted for within the budget for Tonbridge Cemetery with the projected income for 2012/13 shown as £6,650. The investment in the additional vaults will maintain this income stream.		
8	<b>Partnership Funding:</b> None identified.		
9	<b>Post Implementation Review:</b> Twelve months after completion.		
10	<b>Screening for equality impacts:</b>		
	<b>Question</b>	<b>Answer</b>	<b>Explanation of impacts</b>
	a. Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community?	No	The proposal will maintain a service option currently available to all.
	b. Does the decision being made or recommended through this paper make a positive contribution to promoting equality?	Yes	The proposal will maintain a service option currently available to all.
	c. What steps are you taking to mitigate, reduce, avoid or minimise the impacts identified above?	N/A	
11	<b>Recommendation:</b> Transfer from List C to List B.		

## CAPITAL PLAN LIST C – EVALUATIONS

2	Leisure Services      Tonbridge Swimming Pool: Car Park Improvements/Extension		
	1	<b>Specification:</b>	
		(i) <b>Purpose of the scheme</b>	Due to the growing popularity of the Racecourse Sportsground and the success of sports clubs using the area there is significant pressure on the car parks in the Lower Castle Field to meet demand, particularly at weekends. This has led to complaints from users of the pool, who find difficulty in parking. This scheme aims to increase the provision of parking in the area to meet demand, and to protect income from the pool.
		(ii) <b>Relevance to National / Council's Strategic Objectives</b>	(b) National:      None (b) Council:      CA & P: <b>3b</b> , 4a, 7a and <b>8a</b> .
		(iii) <b>Targets for judging success</b>	(c) Provision of additional parking spaces. (d) Protection of income from Tonbridge Pool. (e) Increased use of facilities. (f) Improved quality of parking.
	2	<b>Description of Project / Design Issues:</b>  The current parking arrangements in the Lower Castle Fields area includes a number of car parks owned and managed by the Council. In addition, there is a 70 space private car park that directly fronts Tonbridge Juddians RFC Clubhouse. This private car park currently provides dedicated parking to residents of Hildenbrook House, parking for the offices located on the ground floor of Hildenbrook House and nominated parking for Tonbridge Juddians Rugby Club. The proposal is to reconfigure this car park in conjunction with the adjacent Deaconsfield car park to increase the number of publicly available parking bays and to bring all the parking under the management control of the Council. The redesigned car park would produce an increase of 40 parking spaces that would be available for general public use and be particularly suited to visitors to the various sports and leisure facilities in the vicinity.	

## CAPITAL PLAN LIST C – EVALUATIONS

3	<b>Consultation:</b>  Initial consultation has been undertaken with the land owner of the private car park, Tonbridge Juddians Rugby Club, Tonbridge Sports Association and the residents of Hildenbrook House. Further negotiations will be required between all interested parties to enable the scheme to proceed.					
4	<b>Capital Cost:</b> The estimated cost is £75k.					
5	<b>Profiling of Expenditure</b>					
	<b>2013/14 (£'000)</b>	<b>2014/15 (£'000)</b>	<b>2015/16 (£'000)</b>	<b>2016/17 (£'000)</b>	<b>2017/18 (£'000)</b>	<b>2018/19 (£'000)</b>
	75					
6	<b>Capital Renewals Impact:</b>  Additional funding will be required in the long term for the capital replacement of parking signage, pay and display machines and car park infrastructure. £30,000 in 10 years.					
7	<b>Revenue Impact:</b>  Loss of interest on the capital sum is £3,750 per annum. The car park would be charged in line with the general approach to parking in the vicinity. Based on an increase of available pay and display parking spaces the projected additional annual income to the Council is £19,000. This does not include any increase of revenue generated from Tonbridge Swimming Pool due to the increased availability of parking at peak times.					
8	<b>Partnership Funding:</b>  It has been highlighted to the current owner of the private car park that there is a significant capital cost to bring the car park up to an appropriate standard before it can come under the management of the Borough Council. The potential of a financial contribution to this work exists.					
9	<b>Post Implementation Review:</b> 12 months after completion.					



## CAPITAL PLAN LIST C – EVALUATIONS

10	<b>Screening for equality impacts:</b>		
	<b>Question</b>	<b>Answer</b>	<b>Explanation of impacts</b>
	<b>c.</b> Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community?	No	The proposal will maintain a service option currently available to all.
	<b>d.</b> Does the decision being made or recommended through this paper make a positive contribution to promoting equality?	Yes	The proposal will maintain a service option currently available to all.
	<b>c.</b> What steps are you taking to mitigate, reduce, avoid or minimise the impacts identified above?	N/A	
11	<b>Recommendation:</b> Transfer from List C to List B		